



**AGENDA
GOLF COURSE ADVISORY BOARD
REGULAR MEETING
AUGUST 11, 2021
9:00 AM
CITY HALL COMMISSION CHAMBERS
204 ASH STREET
FERNANDINA BEACH, FL 32034**

- 1. CALL TO ORDER**
- 2. ROLL CALL**
- 3. PLEDGE OF ALLEGIANCE**
- 4. APPROVAL OF MINUTES**
 - 4.1 *July 14, 2021 Regular Meeting Minutes*
- 5. PUBLIC COMMENT**
- 6. OLD BUSINESS**
 - 6.1 **STAFFING LEVELS** - *Positions recently filled and those remaining unfilled update. This item is placed on the agenda at the request of Chairman Robbins.*
 - 6.2 **BAG DROP** - *Advise on the location and size of bag drop as well as funding and staffing. This item is placed on the agenda at the request of Chairman Robbins.*
 - 6.3 **TOPTRACER LIGHTHOUSE DRIVING RANGE** - *Update*
- 7. NEW BUSINESS**
 - 7.1 **FINANCIALS** - *Golf Course General Manager Michael Cooney will provide a profit and loss update.*
 - 7.2 **FAIRWAYS AND TEE BOX REVITALIZATION PLANS** - *Golf Course Superintendent Blaine Ellerbe will provide revitalization plans.*
- 8. MGA UPDATE**
- 9. WGA UPDATE**
- 10. MARKETING UPDATE**
- 11. AGRONOMY UPDATE**
 - 11.1 *Golf Course Superintendent Blaine Ellerbe will provide an update.*

12. ADJOURNMENT

All members of the public are invited to be present and be heard. Persons with disabilities requiring accommodations in order to participate in this program or activity should contact the City Clerk at (904) 310-3115 or TTY/TDD 711 (for the hearing or speech impaired). All interested parties may appear at said meeting and be heard as to the advisability of any action, which may be considered with respect to such matter. For information regarding this matter, please contact the Golf Course Manager.

MINUTES
GOLF COURSE ADVISORY BOARD MEETING
Wednesday, July 14, 2021
City Hall Commission Chambers
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1. CALL TO ORDER: 9:00AM

2. ROLL CALL: City Clerk Caroline Best announced that due to Chairperson Ricky Robbins Jr. absence, the Gold Course Advisory Board (GCAB) members must determine amongst themselves, who will officiate this meeting. Consensus was achieved for Member John Pelican to serve as officiant.

Roll Call: Member/FBMGA Representative John Pelican, Member Jane Paige, and Member/FBWGA Representative Sue Simpson. Chairperson Ricky Robbins Jr. and Secretary Lee Murray were absent. City staff in attendance: Golf Course General Manager Mike Cooney, Golf Course Superintendent Blaine Ellerbe, City Clerk Caroline Best, Information Technology Department Help Desk Specialist Troy Woleshin, and Digital Communications Specialist Mary Hamburg.

3. PLEDGE OF ALLEGIANCE: Member Pelican led the Pledge of Allegiance to the Flag.

4.1 APPROVAL OF MINUTES: Due to a scheduling conflict, the GCAB did not meet for their June 9, 2021, Regular Meeting, therefore there were no minutes to approve.

5.1 LIGHTHOUSE DRIVING RANGE/TOPTRACER: General Manager Cooney, following the introduction and welcome of recently hired Superintendent Blaine Ellerbe, indicated the public enjoys the new facility and hopes it will capture participants of all ages through advertising and promotions. Mr. Cooney noted revenue has been sporadic due to technology glitches, staffing challenges, and inclement weather.

At this time, Member Pelican ceded the dais to Chairman Robbins upon his arrival.

5.2 STAFFING LEVELS: General Manager Cooney stated the Golf Course receives numerous employment applications each week and is actively seeking to hire for the following positions: cart attendant, driving range attendant, maintenance assistant, and food & beverage personnel.

5.3 BAG DROP: General Manager Cooney commented bag drops typically cost between \$3,000 - \$5,000. His preferred location is near the memorial stone and would contain eight to sixteen stations. Mr. Cooney expressed concern regarding the ability to adequately staff the bag drop. Member Simpson noted previous bag drops were not attended and that volunteers may be willing to construct a bag drop for minimal cost. ***The GCAB members concurred they did not expect the bag drop to be staffed.***

DRAFT

6.1 FINANCIALS: General Manager Cooney provided revenue from January 2021 to date on cart fees: \$175,000; greens fees: \$185,000; golf shop: \$30,000; food & beverage: \$99,000; and Toptracer: \$4,800.

General Manager Cooney recommended increasing the public rate to \$65.00 per round. Members Paige and Simpson indicated this may be too robust due to inferior greens conditions. Chairman Robbins indicated his desire to see strong market analysis prior to rate increases being implemented.

Chairman Robbins requested the format in which the GCAB receives financials be revised to include monthly profit and loss statements as well as the previous years' statements so that comparisons may be made in order to identify trends.

PUBLIC COMMENT: Mike Meadows, 2601 Via del Rey, recommended the Golf Course consider using volunteers to assist until staffing levels are adequate. Mr. Meadows noted GCAB attendance is down due to public comment being at the end of the agenda and being allowed only three minutes to speak.

PUBLIC COMMENT: Carlos Bustabad, 1515 Coventry Lane, noted Toptracer looks like a cart barn. Improvements can be made by adding signage and landscaping, perhaps donated by local nurseries. Mr. Bustabad suggested increasing revenue by offering introductory low pricing, forming business leagues, and enhanced social media outreach. Toptracer represents a fun and exciting opportunity for people of all ages to become involved with golf.

7. MGA UPDATE: No update due to Secretary Murry's absence.

8. WGA UPDATE: Member Simpson stated WGA membership is dramatically down due to Golf Course greens conditions. Ms. Simpson advocated for retaining the 27-hole course which sees heavy use when it is in good playing condition. Member Paige concurred and noted she hopes membership increases in the near future.

9.1 MARKETING UPDATE – ADVERTISING: General Manager Cooney commented the Golf Course advertises in the Amelia Now, Mint Magazine, and the County Insider. Mr. Cooney noted an increased social media presence would be beneficial as well as having Golf Course ambassadors, conducting Friday night and other events such as "divots and donuts".

Digital Communications Specialist Hamburg requested Golf Course staff and GCAB members send her pictures and content which she will post on the City's social media sites.

10. AGRONOMY UPDATE: Golf Course Superintendent Ellerbe stated that although budget and staff challenges are present, he will work diligently to strain staff and improve overall conditions. Mr. Ellerbe noted a new and much less disruptive aerification process will begin soon. ***Member Paige requested members receive notifications regarding pending aerification and weed control efforts.***

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PUBLIC COMMENT: Mike Meadows, 2601 Via Del Rey, restated his concerns regarding public participation due to lack of camaraderie and the fact that public comment is at the end of the agenda. Following discussion among GCAB members, *consensus was achieved to move public comment (on future agendas) closer to the top of the agenda to be consistent with the City Commission agendas.*

13. ADJOURNMENT: There being no further business to come before the GCAB, the meeting was adjourned at 9:57 AM.

Submitted by City Clerk Caroline Best.

Chairperson Ricky Robbins

Secretary Lee Murray

YEAR-TO-DATE BUDGET REPORT

FOR 2021 09

	ORIGINAL APPROP	REVISED BUDGET	YTD ACTUAL	MTD ACTUAL	ENCUMBRANCES	AVAILABLE BUDGET	% USED
410 GOLF COURSE							
0000 UNDEFINED							
410 GOLF							
410 34710		GREEN FEES					
	-317,399.00	-317,399.00	-317,876.46	-43,405.07	0.00	477.46	100.2%
410 34713		GOLF CARTS					
	-472,022.00	-472,022.00	-294,459.56	-33,290.57	0.00	-177,562.44	62.4%
410 34714		RANGE FEES					
	-127,926.00	-127,926.00	-24,645.00	-5,763.25	0.00	-103,281.00	19.3%
410 34715		PRO SHOP SALES					
	-80,771.00	-80,771.00	-55,604.55	-9,068.38	0.00	-25,166.45	68.8%
410 34716		SNACK BAR SALES					
	-391,952.00	-391,952.00	-154,489.21	-18,793.83	0.00	-237,462.79	39.4%
410 34718		FACILITY RENTAL					
	-43,525.00	-43,525.00	-34,703.21	0.00	0.00	-8,821.79	79.7%
410 34719		GOLF INSTRUCTION					
	-2,400.00	-2,400.00	0.00	0.00	0.00	-2,400.00	.0%
410 34733		MEMBERSHIPS					
	-135,617.00	-135,617.00	-104,856.76	-1,159.00	0.00	-30,760.24	77.3%
410 34790		TOP TRACER BAY SPONSORSHIP					
	0.00	0.00	-0.30	0.00	0.00	0.30	100.0%
410 36990		OTHER REVENUE					
	-24,260.00	-24,260.00	-35,361.43	449.81	0.00	11,101.43	145.8%
410 38101		FROM GENERAL FUND					
	-220,000.00	-220,000.00	-165,001.00	-18,333.00	0.00	-54,999.00	75.0%
410 38910		CASH BALANCE FORWARD					
	1,230,902.00	1,230,902.00	0.00	0.00	0.00	1,230,902.00	.0%
410 51300		SEASONAL/TEMPORARY					
	0.00	395,000.00	167,087.05	35,096.28	0.00	227,912.95	42.3%
410 51400		OVERTIME					
	0.00	0.00	5,063.84	3,583.98	0.00	-5,063.84	100.0%
410 52100		FICA					
	0.00	31,000.00	13,931.39	3,138.67	0.00	17,068.61	44.9%
410 52200		RETIREMENT					
	0.00	0.00	139.43	139.43	0.00	-139.43	100.0%
410 52300		HEALTH INSUR					
	0.00	70,000.00	12,408.99	2,135.22	0.00	57,591.01	17.7%

YEAR-TO-DATE BUDGET REPORT

FOR 2021 09

	ORIGINAL APPROP	REVISED BUDGET	YTD ACTUAL	MTD ACTUAL	ENCUMBRANCES	AVAILABLE BUDGET	% USED
410 52301		LIFE INSUR					
	0.00	2,000.00	6.95	6.95	0.00	1,993.05	.3%
410 52350		OPEB COSTS					
	794.00	794.00	594.00	66.00	0.00	200.00	74.8%
410 52400		WORKERS' COMP					
	0.00	2,000.00	0.00	0.00	0.00	2,000.00	.0%
410 53100		PROFESSIONAL SERVICES					
	7,525.00	7,525.00	6,349.55	2,352.50	0.00	1,175.45	84.4%
410 53200		AUDITING					
	6,975.00	6,975.00	5,229.00	581.00	0.00	1,746.00	75.0%
410 53400		CONTRACTUAL					
	708,896.00	292,396.00	267,113.26	138.03	0.00	25,282.74	91.4%
410 54000		TRAINING/TRAVEL					
	1,710.00	1,710.00	3,828.09	0.00	0.00	-2,118.09	223.9%
410 54100		COMM - PHONE/FAX/ALARM					
	1,824.00	1,824.00	799.72	69.81	0.00	1,024.28	43.8%
410 54101		COMMUNICATIONS-CELLULAR					
	2,340.00	2,340.00	1,177.61	0.00	0.00	1,162.39	50.3%
410 54103		COMMUNICATIONS-INTERNET					
	5,500.00	5,500.00	2,860.63	178.54	0.00	2,639.37	52.0%
410 54200		POSTAGE					
	300.00	300.00	239.46	0.00	0.00	60.54	79.8%
410 54300		UTILITIES ELECTRIC					
	66,600.00	66,600.00	42,864.36	4,453.73	0.00	23,735.64	64.4%
410 54310		UTILITIES-WATER & WASTEWATER					
	10,200.00	10,200.00	5,862.82	0.00	0.00	4,337.18	57.5%
410 54400		RENTALS/LEASES					
	24,000.00	24,000.00	16,847.00	718.85	0.00	7,153.00	70.2%
410 54500		INSURANCE					
	23,671.00	23,671.00	12,558.79	819.00	0.00	11,112.21	53.1%
410 54610		R/M BLDG & GROUNDS					
	500.00	500.00	421.34	0.00	0.00	78.66	84.3%
410 54611		R/M FACILITIES					
	5,300.00	5,300.00	6,570.52	1,399.76	0.00	-1,270.52	124.0%
410 54620		R/M EQUIPMENT					
	27,600.00	27,600.00	21,191.96	2,358.70	0.00	6,408.04	76.8%
410 54630		R/M VEHICLES-LABOR					
	500.00	500.00	450.00	0.00	0.00	50.00	90.0%
410 54640		R/M VEHICLES-PARTS					
	500.00	500.00	287.21	161.49	0.00	212.79	57.4%
410 54800		PROMOTIONAL					
	40,200.00	40,200.00	17,938.91	701.57	0.00	22,261.09	44.6%
410 55100		OFFICE SUPPLIES					
	1,200.00	1,200.00	433.32	69.00	0.00	766.68	36.1%

YEAR-TO-DATE BUDGET REPORT

FOR 2021 09

	ORIGINAL APPROP	REVISED BUDGET	YTD ACTUAL	MTD ACTUAL	ENCUMBRANCES	AVAILABLE BUDGET	% USED
410 55200	194,575.00	OPERATING SUPPLIES 194,575.00	111,907.59	18,348.49	0.00	82,667.41	57.5%
410 55210	6,000.00	UNIFORMS 6,000.00	4,797.62	504.36	0.00	1,202.38	80.0%
410 55230	33,200.00	GAS/OIL 33,200.00	17,718.73	2,343.56	0.00	15,481.27	53.4%
410 55400	7,459.00	BOOKS/SUBS/DUES 7,459.00	2,016.29	0.00	0.00	5,442.71	27.0%
410 55545	50,078.00	PRO SHOP COST OF SALES 50,078.00	26,848.24	1,865.44	0.00	23,229.76	53.6%
410 55550	178,582.00	F&B COST OF SALES 178,582.00	70,692.75	8,832.63	0.00	107,889.25	39.6%
410 55555	132,979.00	F&B PERSONNEL COSTS 49,479.00	33,481.91	0.00	0.00	15,997.09	67.7%
410 56300	460,100.00	IMPROVEMENTS 460,100.00	318,748.95	0.00	0.00	141,351.05	69.3%
410 56400	75,000.00	MACH/EQUIP 68,440.00	57,680.17	183.98	0.00	10,759.83	84.3%
410 56401	0.00	EQUIP-NON CAPITAL 6,560.00	6,559.86	0.00	0.00	0.14	100.0%
410 57100	116,931.00	PRINCIPAL 116,931.00	0.00	0.00	0.00	116,931.00	.0%
410 57200	1,595.00	INTEREST 1,595.00	837.01	0.00	0.00	757.99	52.5%
410 59990	-1,607,664.00	RESERVE -1,607,664.00	0.00	0.00	0.00	-1,607,664.00	.0%
TOTAL GOLF	0.00	0.00	76,546.84	-39,116.32	0.00	-76,546.84	100.0%

7260 GOLF COURSE

4107260 GOLF TOPTRACER

4107260 34716	0.00	SNACK BAR SALES 0.00	-5,542.21	-1,375.84	0.00	5,542.21	100.0%
4107260 34717	0.00	BAY RENTALS 0.00	-12,523.27	-3,138.00	0.00	12,523.27	100.0%
4107260 34790	0.00	TOPTRACER BAY SPONSORSHIP 0.00	-2,750.69	-916.63	0.00	2,750.69	100.0%
4107260 54103	0.00	COMMUNICATIONS-INTERNET 0.00	100.91	100.91	0.00	-100.91	100.0%

YEAR-TO-DATE BUDGET REPORT

FOR 2021 09

	ORIGINAL APPROP	REVISED BUDGET	YTD ACTUAL	MTD ACTUAL	ENCUMBRANCES	AVAILABLE BUDGET	% USED
4107260 55550		F&B COST OF SALES					
	0.00	0.00	1,136.87	0.00	0.00	-1,136.87	100.0%
TOTAL GOLF TOPTRACER	0.00	0.00	-19,578.39	-5,329.56	0.00	19,578.39	100.0%
TOTAL GOLF COURSE	0.00	0.00	56,968.45	-44,445.88	0.00	-56,968.45	100.0%
TOTAL REVENUES	-584,970.00	-584,970.00	-1,207,813.65	-134,793.76	0.00	622,843.65	
TOTAL EXPENSES	584,970.00	584,970.00	1,264,782.10	90,347.88	0.00	-679,812.10	
GRAND TOTAL	0.00	0.00	56,968.45	-44,445.88	0.00	-56,968.45	100.0%

** END OF REPORT - Generated by Pauline Testagrose **

Golf	Budget		June YTD	
Pro Shop Sales	80,771.00		55,604.55	
Cost of Good Sold	<u>50,078.00</u>		<u>54,784.34</u>	
Profit/(Loss)	30,693.00	61.3%	820.21	1.5%
Golf	Budget		June YTD	
F&B Sales*	391,952.00		160,031.42	
Cost of Good Sold	<u>311,561.00</u>		<u>150,953.81</u>	
Profit/(Loss)	80,391.00	25.8%	9,077.61	6.0%